

Financial Statements of

**BRUCE GREY CHILD
AND FAMILY SERVICES**

March 31, 2023

Bruce Grey Child and Family Services
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March 31, 2023

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INDEPENDENT AUDITOR'S REPORT

To the Directors of **Bruce Grey Child and Family Services**:

Opinion

We have audited the financial statements of **Bruce Grey Child and Family Services** (the Organization), which comprise the statement of financial position as at March 31, 2023 and the statement of operations and changes in fund balances and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2023, and results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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INDEPENDENT AUDITOR'S REPORT CONTINUED

Auditor's Responsibilities for the Audit of the Financial Statements Continued

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Baker Tilly SGB LLP
Licensed Public Accountants
Walkerton, Ontario
June 23, 2023

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Bruce Grey Child and Family Services
Statement of Financial Position
as at March 31, 2023

	General Fund \$	Capital Asset Fund \$	Trust Fund \$	Children's Fund \$	Total 2023 \$	Total 2022 \$
Assets						
Current:						
Cash	1,788,149	-	-	-	1,788,149	2,044,958
Restricted Cash (Note 5)	972,517	-	109,475	-	1,081,992	1,067,682
RESP Savings (Note 5)	-	-	679,863	-	679,863	612,713
Accounts Receivable	84,692	-	-	-	84,692	48,567
HST Recoverable	172,762	-	-	-	172,762	205,202
Due from Province	556,534	-	-	-	556,534	252,596
Prepaid Expenses	227,397	-	-	-	227,397	147,245
Due to/from Other Funds	(1,331,983)	359,557	589,928	382,498	-	-
	2,470,068	359,557	1,379,266	382,498	4,591,389	4,378,963
Capital Assets (Note 2)	-	3,938,312	-	-	3,938,312	4,190,184
	2,470,068	4,297,869	1,379,266	382,498	8,529,701	8,569,147
Liabilities						
Current:						
Accounts Payable	1,560,861	-	-	-	1,560,861	1,553,684
Government Remittances Payable	119,983	-	-	-	119,983	58,232
Accrued Vacation Pay	721,998	-	-	-	721,998	696,423
Deferred Revenue (Note 4)	-	-	-	-	-	20,000
Due to RESP Beneficiaries (Note 5)	-	-	1,250,417	-	1,250,417	1,177,785
Due to OCBE Beneficiaries (Note 5)	-	-	111,315	-	111,315	106,421
Employee Future Benefits (Note 6)	268,668	-	-	-	268,668	297,339
Due to other Beneficiaries	-	-	17,534	-	17,534	-
Current Portion of Long Term (Note 7)	-	54,126	-	-	54,126	2,066,501
	2,671,510	54,126	1,379,266	-	4,104,902	5,976,385
Long Term Debt (Note 7)	-	1,947,449	-	-	1,947,449	-
Fund Balances						
Invested in Capital Assets	-	2,296,294	-	-	2,296,294	2,470,387
Externally Restricted (Note 1 (b))	-	-	-	382,498	382,498	376,096
Unrestricted (Note 8)	(201,442)	-	-	-	(201,442)	(253,721)
	(201,442)	2,296,294	-	382,498	2,477,350	2,592,762
Economic Dependence (Note 10)						
Commitments (Note 11)						
Contingencies (Note 12)						
	2,470,068	4,297,869	1,379,266	382,498	8,529,701	8,569,147

ON BEHALF OF THE BOARD

 _____ Chair

See Accompanying Notes to the Financial Statements

Bruce Grey Child and Family Services
Statement of Operations and Changes in Fund Balances
For the Year Ended March 31, 2023

	General Fund \$	Capital Asset Fund \$	Children's Fund \$	Total 2023 \$	Total 2022 \$
Revenue:					
Provincial Grants (Note 10)	21,160,321	-	-	21,160,321	20,187,599
Donations	-	-	74,012	74,012	100,071
Other Revenue (Note 14)	803,101	-	-	803,101	834,394
Interest	61,506	12,754	13,540	87,800	16,981
	22,024,928	12,754	87,552	22,125,234	21,139,045
Expenses:					
Salaries	10,199,625	-	-	10,199,625	10,596,265
Benefits	3,045,425	-	-	3,045,425	2,995,656
Travel	751,548	-	-	751,548	585,884
Training	116,541	-	-	116,541	126,626
Occupancy Costs	13,248	415,462	-	428,710	394,873
Purchased services - Non Client Program	418,540	-	-	418,540	270,053
Boarding Home Payments	48,749	-	-	48,749	47,982
Boarding Home Payments	3,675,171	-	-	3,675,171	3,011,661
Purchased Services - Client	145,748	-	-	145,748	78,807
Client Personal Needs	458,976	-	-	458,976	475,414
Health and Medical	91,199	-	-	91,199	96,797
Financial Assistance	98,584	-	-	98,584	43,399
Interest on Long Term Debt	-	70,912	-	70,912	62,210
Adoption Subsidy	145,570	-	-	145,570	145,017
Targeted Adoption Subsidy	719,340	-	-	719,340	623,935
Promotion and Publicity	42,026	-	-	42,026	45,792
Office	195,015	-	-	195,015	196,967
Children's Needs	-	-	81,150	81,150	78,422
Miscellaneous	332,683	-	-	332,683	301,203
Technology	494,672	-	-	494,672	366,893
Amortization of Capital Assets	-	336,782	-	336,782	323,144
	20,992,660	823,156	81,150	21,896,966	20,867,000
Excess (Deficiency) of Revenues Over Expenses	1,032,268	(810,402)	6,402	228,268	272,045
Prior Year Ministry Adjustments	(343,680)	-	-	(343,680)	(523,419)
Interfund Transfers (Note 13)	(636,309)	636,309	-	-	-
	52,279	(174,093)	6,402	(115,412)	(251,374)
Fund Balance, at the Beginning of the Year	(253,721)	2,470,387	376,096	2,592,762	2,844,038
Fund Balance, at the End of the Year	(201,442)	2,296,294	382,498	2,477,350	2,592,664

See Accompanying Notes to the Financial Statements

Bruce Grey Child and Family Services
Statement of Cash Flow
For the Year Ended March 31, 2023

	2023	2022
	\$	\$
OPERATING		
Deficiency of Revenues over Expenses	228,268	272,046
Prior Year Ministry Adjustments	(343,680)	(523,419)
Amortization of Property and Equipment	336,782	323,144
	221,370	71,771
Changes in non-cash working capital items		
RESP Savings	(67,150)	(15,954)
Accounts Receivable	(36,125)	45,988
HST Recoverable	32,440	28,844
Due from Province	(303,938)	(62,972)
Prepaid Expenses	(80,152)	29,199
Accounts Payable	7,275	(389,976)
Government Remittance Payable	61,751	(117,902)
Accrued Vacation Pay	25,575	(88,861)
Due to RESP Beneficiaries	72,631	78,882
Due to OCBE Beneficiaries	4,894	(13,985)
Due to Other Beneficiaries	17,534	-
Deferred Revenue	(20,000)	(5,000)
Employee Future Benefits	(28,671)	(18,954)
	(92,566)	(458,920)
FINANCING		
Repayment of Long Term Debt	(65,026)	(66,525)
INVESTING		
Acquisition of Equipment	(84,908)	-
Acquisition of Property	-	(440,467)
NET INCREASE IN CASH	(242,500)	(965,912)
CASH, BEGINNING OF YEAR	3,112,641	4,078,552
CASH, END OF YEAR	2,870,141	3,112,640
CASH AND CASH EQUIVALENTS		
Cash in Bank	1,788,149	2,044,958
Restricted Cash in Bank	1,081,992	1,067,682
	2,870,141	3,112,640

See Accompanying Notes to the Financial Statements

Bruce Grey Child and Family Services

Notes to the Financial Statements

as at March 31, 2023

Purpose of the Organization

The Bruce Grey Child and Family Services is an organization which works under the mandate of the Ontario Child, Youth and Family Services Act to provide protection for children from abuse, neglect and other forms of maltreatment in the Counties of Bruce and Grey. The Organization is a non-profit organization incorporated without share capital under the laws of Ontario. The Organization is a registered charity and, as such, is exempt from income tax and may issue income tax receipts to donors.

1. Significant Accounting Policies

These financial statements have been prepared in accordance with Canadian public sector accounting standards including the 4200 standards for government not-for-profit organization. A statement of re-measurement gains and losses has not been included as there are not matters to report therein. The significant accounting policies applied in accordance with these standards are as follows:

(a) Financial Instruments

The Organization measures its financial assets and financial liabilities initially at fair value and subsequently at amortized cost. All financial assets are assessed for impairment on an annual basis.

Financial assets measured at amortized cost include: cash, restricted cash, accounts receivable, RESP Savings, and amounts due from Province.

Financial liabilities measured at amortized cost include: accounts payable, accrued vacation pay, due to RESP beneficiaries, due to OCBE beneficiaries, due to other beneficiaries and long-term debt.

When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations and any realized gain is adjusted through the statement of re-measurement gains and losses.

When an asset is sold, the unrealized gains and losses previously recognized in the statement of re-measurement gains and losses are reversed and recognized in the statement of operations.

There are no items to be reported on the statement of re-measurement gains and losses and as a result, this statement has not been presented.

(b) Fund Accounting

The General Fund accounts for the Organization's day to day operations. The fund reports unrestricted resources and restricted operating grants.

The Capital Asset Fund reports the assets, liabilities, revenues and expenses related to the Organization's property and equipment.

The Trust Fund is used to hold trust assets of the Organization. It holds the Universal Child Care Benefit payments received and the Registered Education Saving Plans which are funded from those payments for eligible children in care. Any interest earned or grants received in the RESP's are reflected on the statement of financial position.

The Children's Fund reports only restricted resources that are to be used for the benefit of children.

(c) Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and bank balances in Canadian financial institutions.

Bruce Grey Child and Family Services
Notes to the Financial Statements
as at March 31, 2023

1. Significant Accounting Policies (continued)

(d) Capital Assets

Purchased capital assets are recorded in the Capital Asset Fund at cost. Contributed capital assets are recorded in the Capital Asset Fund at fair market value at the date of the contribution. Amortization is provided on a straight-line basis over the assets' estimated useful lives, which are as follows:

Buildings	20 years
Furniture and Equipment	5 years
Computers	3 - 5 years
Parking Lot	10 years

(e) Contributed Services

Volunteers contribute a number of hours per year to assist the Organization in carrying out its service delivery activities. Because of the difficulty of determining either the amount of contributed time or its fair value, contributed services are not recognized in the financial statements.

(f) Revenue Recognition

The Organization uses the deferral method of accounting for restricted contributions of the general fund and the restricted fund method for other contributions in all other funds.

Restricted contributions related to general operations are recognized as revenue of the General Fund in the year in which the related expenses are incurred.

All other restricted contributions are recognized as revenue of the appropriate restricted fund.

Unrestricted donations, fundraising, interest earned on investments, and rent are recognized as revenue of the appropriate fund, when received or receivable, if the amount can be reasonably estimated and collection is reasonably assured.

Contributed materials and services are recognized in the appropriate fund, when received and at fair value at the date of the contribution, if fair value can be reasonably estimated.

Ministry Revenue is calculated using the Ministry's current funding model, plus any additional amendments by the Ministry. The Organization reports its revenue based on its approved entitlement for the year. Funding or repayment of fiscal deficit or surplus will be recorded in the year received or paid on the statement of operations and changes in fund balances as prior year Ministry adjustments.

(g) Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results could differ from those estimates.

(h) Allocation of Expenses

The Organization reports costs for its operations by program. Costs that can be identified to a specific program are allocated directly to that program. Shared program costs are allocated to programs based on management's estimate of the time, usage, or space that best reflects actual utilization of the cost.

Bruce Grey Child and Family Services
Notes to the Financial Statements
as at March 31, 2023

1. Significant Accounting Policies (continued)

(i) Employee future benefits

The Organization provides sick leave benefits to its employees which are paid when the sick leave occurs. The amount is determined by their sick leave policy based on the employees period of time in service. Sick leave benefits do not vest. The Organization accrues this obligation to the extent of the sick leave benefit estimated to be used. The estimate is based on the three year historical actual sick leave which is expected to approximate to future liability.

The Organization offers a pension plan for its permanent employees through the Ontario Municipal Employees Retirement System ("OMERS"). OMERS is a multi-employer, contributory, public sector pension fund established for employees of certain public sector organizations. Participating employers and employees are required to make plan contributions based on participating employees' contributory earnings. The Organization accounts for its participation in OMERS as a defined contribution plan and recognizes the expense related to this plan as contributions are made, even though OMERS is itself a defined benefit plan.

2. Capital Assets

	2023		2022	
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
	\$	\$	\$	\$
Land	849,487	-	849,487	849,487
Buildings	5,954,380	3,002,517	2,951,863	3,237,096
Equipment and Furnishings	1,006,478	1,006,478	-	-
Computers	1,513,893	1,376,931	136,962	103,602
Parking Lot	49,823	49,823	-	-
	<u>9,374,061</u>	<u>5,435,749</u>	<u>3,938,312</u>	<u>4,190,185</u>

3. Bank Loan

The Organization has an authorized operating line of credit with the Toronto Dominion Bank at prime less .25%, due on demand, with a maximum borrowing of \$1,750,000. Security held on all Toronto Dominion credit facilities include a general security agreement, collateral mortgages on property, and assignment of fire and liability insurance. Further terms and conditions are documented in the credit agreement dated March 22, 2013 and amended October 2015, October 2016, and October 2017.

4. Deferred Revenue

Deferred Revenue represents restricted resources that are to be used for the benefit of children that were not spent at year end.

5. Restricted Cash and Due to RESP and OCBE Beneficiaries

	2023	2022
	\$	\$
Restricted Cash - RESP Beneficiaries	570,553	565,071
Restricted Cash - OCBE Beneficiaries	111,404	106,422
Restricted Cash - Children's Fund and other Beneficiaries	400,035	396,100
	<u>1,081,992</u>	<u>1,067,593</u>
RESP Savings - RESP Beneficiaries	679,863	612,713
	<u>1,761,855</u>	<u>1,680,306</u>

Pursuant to Ministry Policy Directive, the Organization sets aside a portion for Children's special allowance funds, equivalent to the former federal UCCB payment, to establish Registered Education Savings Plans (RESPs) for eligible children in care. Restricted cash related to RESPs held in trust represent such funding not yet contributed to an RESP. At March 31, 2023, \$570,553 of funds are held in trust as the recipients of these funds are not eligible to set up an RESP account.

Bruce Grey Child and Family Services
Notes to the Financial Statements
as at March 31, 2023

5. Restricted Cash and Due to RESP and OCBE Beneficiaries (continued)

Similarly, a portion of the OCBe relating to children aged 15-17 is being held as savings per a 2008 Ministry of Children and Youth Services directive. The Ministry updated the directive in 2014. Not all OCBe funds are required to be held in trust for the children and can be spent on children in the Organization's care as long as they are younger than 18 years of age.

6. Employee Future Benefits

The employee future benefit liability is the estimated obligation for compensated sick leave benefits. Under the sick leave policy, employees are provided with a percentage of their wage while on sick leave. The rate of benefit is based on their length of time in service and is paid to a maximum of 15 weeks. Employee are eligible after 3 months of service and after five years of continuous service, the rate is 100% of their wage. Employees are not entitled to a cash payment on termination or retirement. The accrual is calculated based on historic usage of this benefit.

7. Long Term Debt

	2023	2022
	\$	\$
TD Mortgage, 5.23%, payable in monthly blended payments of \$13,128, due December 19, 2024. Secured by property with a net book value of \$3,594,982	2,001,576	2,066,601
Less - Current Portion Due	<u>(54,126)</u>	<u>(2,066,601)</u>
	<u><u>1,947,450</u></u>	<u><u>-</u></u>

Principal payments due within the next year is as follows:

2024	\$ 1,947,450
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8. Unrestricted Fund Balances

	2023	2022
	\$	\$
Child Welfare	(468,531)	(509,306)
Adult Protective Services	17,076	23,616
Mental Health Funding	(325)	(325)
Education Liaison Funding	18,347	17,776
Non-Child Welfare - Community Capacity	73,419	51,857
Transition Aged Youth	372	372
OCBE	158,200	162,289
	<u>(201,442)</u>	<u>(253,721)</u>

9. Capital Disclosures

The Organization defines capital as fund balances. The Organization's overall objective with its capital is to fund ongoing operations, capital assets, ongoing projects and future projects. The Organization has capital with external restrictions. The overall strategy with respect to capital remains unchanged from prior years.

10. Economic Dependence

The Organization's primary function is child welfare which is funded by the Province of Ontario. The ability to deliver the child welfare program at an acceptable level is fully dependent on annual funding from the Province of Ontario.

Bruce Grey Child and Family Services
Notes to the Financial Statements
as at March 31, 2023

11. Commitments

The Organization has leases for office and computer equipment. The minimum annual payments under these leases are as follows:

2024	6,031
2025	6,031
2026	6,031

12. Contingencies

In the ordinary course of operations, various claims and lawsuits are brought against the Organization. It is the opinion of management that the settlement of these actions will not result in any material liabilities beyond any amounts already accrued.

13. Interfund Transfers

The Operating Fund transferred \$636,309 to the Capital Fund to cover building occupancy and information technology expenditures related to Child Welfare.

14. Other Revenue

	2023	2022
	\$	\$
Children Special Allowances	411,975	509,729
Membership	170	190
Maintenance for Wards of Other Societies	160,245	142,653
Other Recoveries	230,711	181,822
	<u>803,101</u>	<u>834,394</u>

15. Pension Agreement

The employees of Bruce Grey Child and Family Services participate in the Ontario Municipal Employees Retirement System ("OMERS"). Although the plan has a defined retirement benefit for employees, the related obligation of the Organization cannot be identified. The Organization has applied defined contribution plan accounting as it has insufficient information to apply defined benefit plan accounting.

OMERS is a multi-employer plan, therefore any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Organization does not recognize any share of the OMERS pension surplus or deficit. The most recent actuarial valuation of the Plan was conducted at December 31, 2019. The amount contributed to OMERS for the current year was \$973,687 (2022 \$988,065).

16. Financial Instruments

The Organization's exposure to risks from financial instruments is described as follows:

Credit Risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization is exposed to credit risk in connection with the collection of its accounts receivable. The Organization mitigates this risk by maintaining credit approval and payment policies and does not anticipate significant loss for non-collection. A significant portion of the Organization's receivables are due from governments which are believed to be at low risk of default. Allowance for doubtful accounts at March 31, 2020 is \$nil.

Interest Rate Risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Organization is exposed to interest rate risk on their mortgage payable. Changes in prime lending rates can cause fluctuations in interest expense and payment obligations. The Organization manages this risk by monitoring floating interest rates and locking in rates for a term of up to five years.

Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk mainly in respect of its long-term debt and accounts payable. The Organization expects to meet these obligations as they come due by cash flow from government grants.

Bruce Grey Child and Family Services
Notes to the Financial Statements
as at March 31, 2023

17. Balanced Budget Fund

In fiscal 2014, the Ministry announced the creation of the Balanced Budget Fund to support Children's Aid Societies in meeting the newly announced balanced budget requirements that were outline in the Ministry's Regulation 70. The Balanced Budget Fund process has been individually developed for each Children's Aid Society and will reflect the accumulated surplus that was returned to the Ministry each year.

Changes to the Balanced Budget Fund were made effective in Fiscal Year 2021 and now limits the Societies to contribute 50% of the Child Welfare Surpluses. To be eligible to access these funds, the Organization must meet two conditions as follows:

- (1) The Organization must have generated a prior year surplus recovered in or after fiscal 2014; and
- (2) The Organization must require additional funding in a future year for Child Welfare operations in order that they will not incur a deficit. The required amount cannot exceed the total accumulated Balanced Budget Fund surplus.

The accumulated surplus in the Balance Budget Fund is as follows:

2021 Surplus	261,709
2022 Surplus	<u>171,840</u>
Available Surplus	<u><u>433,549</u></u>



AUDITOR'S COMMENTS ON SUPPLEMENTARY INFORMATION

To the Directors of Bruce Grey Child and Family Services:

We have audited the accompanying financial statements of Bruce Grey Child and Family Services, which comprise the statement of financial position as at March 31, 2023 and the statements of operation and changes in fund balances and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information. The financial information presented hereinafter was derived from the accounting records tested by us as part of the auditing procedures followed in our examination of the financial statements. The information is presented for the purposes of additional analysis and is not a required part of the financial statements.

Management is responsible for the preparation and presentation of the supplementary information in accordance with the basis of accounting required by the Ministry of Children, Community and Social Services.

Restriction on Distribution and Use

The supplementary information is prepared to assist the Board of Directors to meet the requirements of the Ministry of Children, Community and Social Services. As a result, the supplementary information may not be suitable for another purpose. Our report is intended solely for the Board of Directors and Ministries and should not be distributed to or used by parties other than the Board of Directors or the Ministry of Children, Community and Social Services.

A handwritten signature in black ink that reads "Baker Tilly SGB".

Baker Tilly SGB, LLP
Licensed Public Accountants
Walkerton, Ontario
June 23 2023

AUDIT • TAX • ADVISORY

Baker Tilly SGB LLP trading as Baker Tilly is a member of Baker Tilly Canada Cooperative, which is a member of the global network of Baker Tilly International Limited. All members of Baker Tilly Canada Cooperative and Baker Tilly International Limited are separate and independent legal entities.

Bruce Grey Child and Family Services
Schedule of Revenue and Expenses
For the Year Ended March 31, 2023

Child Welfare		
	2023	2022
	\$	\$
Revenue:		
Province of Ontario Subsidy		
- Ministry of Children, Community and Social Services	19,975,015	19,523,596
Other Revenue	864,607	851,375
	20,839,622	20,374,971
Expenses:		
Salaries	9,913,462	10,465,827
Benefits	2,993,198	2,954,508
Travel	731,564	573,837
Training	115,840	125,376
Occupancy Costs	551,400	510,361
Purchased services - Non Client	363,733	193,479
Program	6,553	10,786
Boarding Home Payments	3,117,298	2,973,900
Purchased Services - Client	145,748	49,435
Client Personal Needs	347,863	389,673
Health and Medical	91,199	96,797
Financial Assistance	98,584	43,399
Adoption Subsidy	145,570	145,017
Targeted Adoption Subsidy	719,340	623,935
Promotion and Publicity	42,026	45,792
Office	193,562	196,370
Miscellaneous	301,724	265,906
Technology	579,581	366,893
	20,458,245	20,031,291
Excess of Revenue over Expenses for Government Reporting Purposes	381,377	343,680

See Accompanying Notes to the Financial Statements

Bruce Grey Child and Family Services
Schedule of Revenue and Expenses
For the Year Ended March 31, 2023

Adult Protective Services

	2023	2022
	\$	\$
Revenue:		
Provincial Grant		
- Ministry of Children, Community and Social Services	368,015	338,380
Expenses:		
Salaries	241,192	216,713
Benefits	74,316	60,101
Travel	18,789	12,047
Training	701	1,250
Occupancy	13,248	13,248
Office	4,533	3,968
Miscellaneous	21,776	26,113
	374,555	333,440
Excess of Revenue over Expenses for Government Reporting Purposes	(6,540)	4,940

See Accompanying Notes to the Financial Statements

Bruce Grey Child and Family Services
Schedule of Revenue and Expenses
For the Year Ended March 31, 2023

Education Liaison Funding

	2023	2022
	\$	\$
Revenue:		
Provincial Grant		
- Ministry of Children, Community and Social Services	91,838	91,838
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Expenses:		
Salaries	19,378	-
Benefits	6,583	-
Travel	1,195	-
Program	27,640	9,406
Purchased Services - Non-Client	27,288	40,994
Purchased Services - Client	-	29,390
Other	9,183	9,184
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	91,267	88,974
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Excess of Revenue over Expenses for Government Reporting Purposes	571	2,864
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See Accompanying Notes to the Financial Statements

Bruce Grey Child and Family Services
Schedule of Revenue and Expenses
For the Year Ended March 31, 2023

	2023	2022
	\$	\$
Revenue:		
Provincial Grant		
- Ministry of Children, Community and Social Services	557,873	37,761
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Expenses:		
Program	557,873	37,761
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Excess of Revenue over Expenses for Government Reporting Purposes	-	-
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See Accompanying Notes to the Financial Statements

Bruce Grey Child and Family Services
Schedule of Revenue and Expenses
For the Year Ended March 31, 2023

Non-Child Welfare - Community Capacity

	2023	2022
	\$	\$
Revenue:		
Provincial Grant		
- Ministry of Children, Community and Social Services	88,196	88,196
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Expenses:		
Program Expenses	42,196	37,196
Purchased Services	24,438	32,208
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	66,634	69,404
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Excess of Revenue over Expenses for Government Reporting Purposes	21,562	18,792
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See Accompanying Notes to the Financial Statements

**Bruce Grey Child and Family Services
Schedule of Revenue and Expenses
For the Year Ended March 31, 2023**

	OCBE	
	2023	2022
	\$	\$
Revenue:		
Provincial Grant		
- Ministry of Children, Community and Social Services	79,384	107,829
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Expenses:		
Program	83,473	76,335
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Excess of Revenue over Expenses for Government Reporting Purposes	(4,089)	31,494
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See Accompanying Notes to the Financial Statements